





















MASISA OVERVIEW & HIGHLIGHTS

STRATEGY

FINANCIAL PROFILE & PROJECTIONS





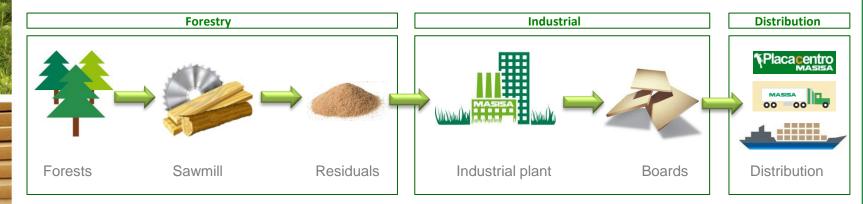
Overview



Masisa is a leading integrated company focused on **fiberboard** and **particleboard** production and marketing for furniture and interior design in **Latin America**

- #1 In installed capacity in Latin America excluding Brazil
- #1 In sales in 4 countries in Latin America
- #1 in retail distribution network, with 335 partner stores in Latin America (Placacentro)
- #1 Top of mind brand in Latin America
- #1 in corporate governance, environmental and social standards in the region

Business model













Ownership Structure





5.0% Foreign Investors (CAP XIV)

OWNERSHIP STRUCTURE

December

2015

11.1% Pension Funds

67.0% Grupo Nueva

16.9% Others





- Founded in 2003
- Supports Grupo Nueva's business activities, providing guidance and control

MASISA

Finances the activities of AVINA, foundation and other philanthropic initiatives



Latin American non-governmental organization that contributes to sustainable development by supporting social and environmental focused entrepreneurs



- Investment company, focused in the forestry and wood products business
- Controlling shareholder of MASISA, with 67% of equity participation
- Grupo Nueva has supported Masisa by subscribing to the last two capital increases of the company in 2009 and 2013 in order to strengthen its financial profile and support growth opportunities
- Grupo Nueva's main asset is its equity stake in Masisa



MASISA's core objective is to maximize value creation in the LatAm wood board industry





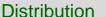
Integrated operations focused on the manufacturing and marketing of wood boards







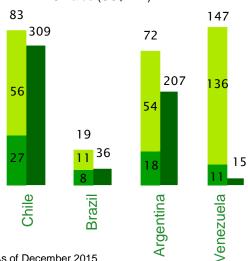
Industrial Assets



Forest assets by country

Forestry Assets

- Forestry useful land (th. ha.)
- Other land (th. ha.)
- ■IFRS Value (US\$ MM)
- 83

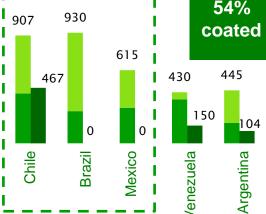


- As of December 2015 Source: Masisa
- Stumpage: 198 Th. Ha. > US\$ 316 MM
- Land: 322 Th. Ha.→ US\$ 251 MM
- Venezuela's plantations are mainly on leased land

Installed production capacity by product and by country

(thousands of m³)

- MDP/MDF coated
- MDP/MDF raw
- Sawmills and others 54% 930



- Source: Masisa
- 10 industrial complexes in 5 countries in the region.
- 75% of the MDF/PB/MDP capacity in Mexico, Chile and Brazil
- Excludes 220 th. m3 MDF plant under MASISA OVERVIEW construction in Mexico

- Multichannel strategy
- 33% of sales through the Placacentro retail network
- # 1 top of mind brand in Latin America





Overview by country as of September 2015



Chile + Andean region

- Stable local market despite currency devaluation
- ✓ Significant increase of exports:
 - MDF moldings exports: +62.2%
 - Boards exports: +18.9%
- Costs and expenses savings increased margins

Brazil

- Significant devaluation and economic recession have affected margin with deteriorating prices
- √ Volume: stable MDF and lower MDP sales

Argentina

- Increased volumes despite economic slowdown and devaluation based on improving political scenario and economic reforms
- ✓ Higher prices following inflation
- ✓ Increased margins
- ✓ 11% up in EBITDA

Mexico

- ✓ MDF project construction according to plan: 99% as of February 2016
- ✓ Increased volume in MDF boards supporting the start up of the new MDF plant in Q1'16
- ✓ Expenses savings
- √ 46% up in EBITDA

Venezuela

- Application of SIMADI instead of SICAD exchange rate in Venezuela (B\$/US\$ 12.8 vs B\$/US\$ 199.4)
 - Venezuela represented only 5.1% of consolidated EBITDA as of September 2015
- Operational stability in Venezuela with an increase in exports in order to generate access to USD for continuity of operations

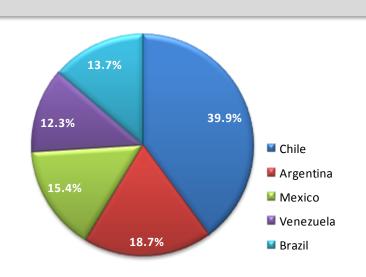


Revenues & EBITDA by country

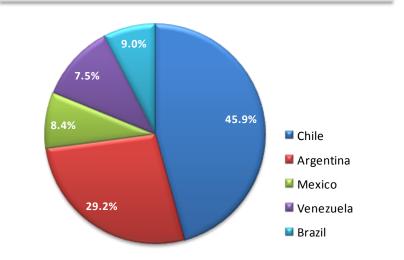


REVENUES 2015 E*





EBITDA 2015 E*



REVENUES 2016 E*

EBITDA 2016 E*















MASISA OVERVIEW & HIGHLIGHTS

STRATEGY

FINANCIAL PROFILE & PROJECTIONS



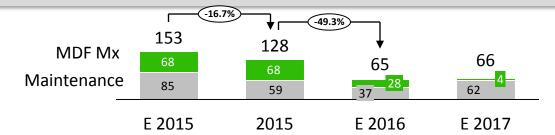


Adapting the strategy to the new economic cycle



- ✓ Proactive management to address the economic slowdown in the company's main markets
- √ Cost and expenses reduction plan initiated in mid-2014
- √ Target net debt/EBITDA between 3.5x and 4.0x
- 1 Divestment plan to **strengthen** the company's financial profile
 - Non-strategic assets sales for up to US\$ 100 MM by Q2 2016
 - Funds being used to reduce financial debt
 - The portfolio of non-strategic assets generated a small contribution to EBITDA

2 Capex Reduction (US\$ MM)



- 3 Working capital
 - Reduced US\$ 57 MM in 2015
 - Reduce by 10% for 2016 (↓ US\$ 20 MM)











MASISA OVERVIEW & HIGHLIGHTS

STRATEGY













Debt profile

Swaps MTM Debt 767.3

728.6

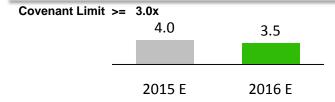


CASH position as of September 2015 (US\$ MM)

| Country | 2014 | mar-15 | jun-15 | sep-15 16.8 21.8 | |
|-----------|-------|--------|--------|------------------------|--|
| Chile | 42.0 | 27.8 | 15.2 | | |
| Argentina | 14.8 | 13.7 | 18.6 | | |
| Brazil | 4.0 | 3.4 | 2.5 | 2.0 | |
| Mexico | 10.0 | 13.5 | 10.4 | 12.5 4.4 | |
| Venezuela | 40.0 | 59.4 | 3.1 | | |
| Peru | 1.0 | 1.3 | 1.5 | 0.8 | |
| Ecuador | 1.0 | 0.8 | 0.8 | 0.3 1.3 | |
| Colombia | 2.0 | 1.5 | 1.4 | | |
| Total | 114.8 | 121.4 | 53.6 | 60.0 | |

Interest coverage ratio¹ (maintenance) Bank loans

666.5



NET FINANCIAL DEBT (US\$ MM)

653.1

626.0

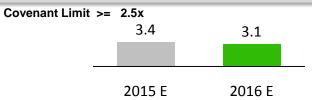
587.8

Net Debt / EBITDA³ (maintenance) Bank loans and UF bonds



Interest coverage ratio² (incurrence)

US\$ bond



Total net liabilities to tangible net worth⁴

(incurrence) UF bonds

Covenant Limit <= 1.4x

1.3

1.2

2015 E

2016 E

(3) LINEDIII

768.2

 (4) Leverage: Total liabilities minus cash / Total equity plus IFRS first adoption adjustment

 ⁽¹⁾ Interest coverage ratio: EBITDA/Net Financial Expenses (bank loans)
 (2) Interest coverage ratio: EBITDA/Financial Expenses (US\$ bond)



Cash Tender Offer



Summary

Notes: US\$ 300 MM, 9.5% annual

Maturity: 2019

Market price pre-tender: 88-89%

Tendered Amount: US\$ 100 MM

Cash Payment: US\$ 94.9 MM

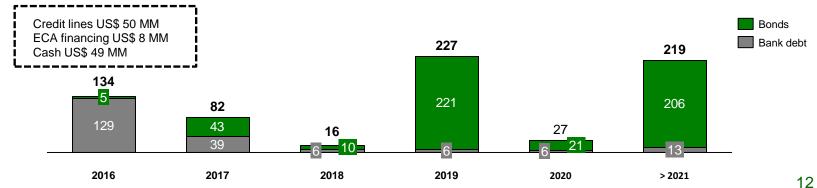
Financial effects

✓ Profit: US\$ 5.1 MM

✓ Interests: - Lower annual interest expense during 1st year (2016) - US\$5.0 MM

- Lower annual interest expense from 2nd year onwards (2017+) - US\$ 9.5 MM

Debt maturity profile post tender offer US\$ 705 MM (proforma)



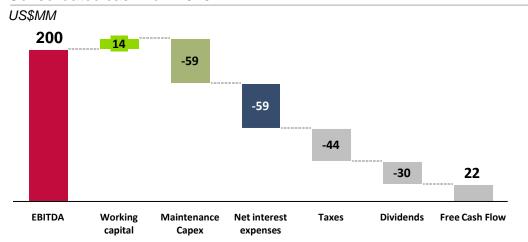


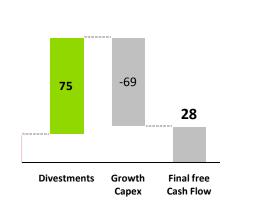


Consolidated Cash Flow

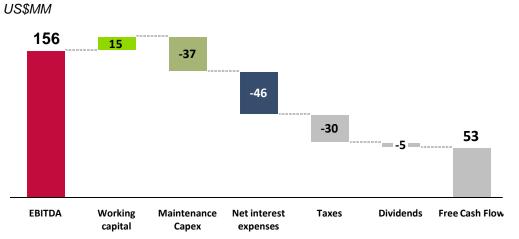


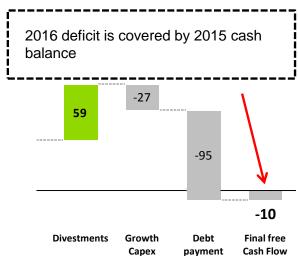
Consolidated cash flow 2015 E





Consolidated cash flow 2016 E



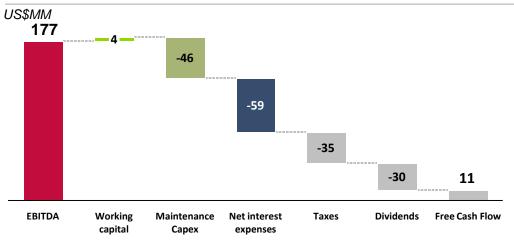


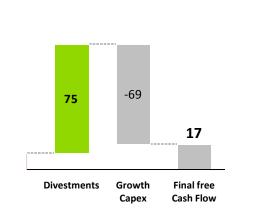






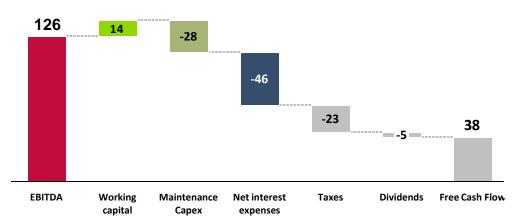
Consolidated cash flow 2015 E





Consolidated cash flow 2016 E

US\$MM



2016 deficit is covered by 2015 balance and ECA financing -27 59 -95 -25 **Divestments** Debt Final free

Growth

Capex

Cash Flow

payment



Conclusion





- Masisa is the leading company in the wood board industry in Latinamerica
- Proactive management of levers to maintain profitability and strengthen its financial position despite adverse economic scenario
 - Conservative debt maturity profile
 - Divestment plan to reduce debt
 - Cost and expense reduction
 - Capex reduction
 - Secure liquidity through ECA and committed credit lines

All of this resulted in estable recurring EBITDA ex Venezuela, EBITDA margin up from 13,7% to 15,3% and increased net income











This presentation may contain projections or other forward-looking statements related to MASISA that involve risks and uncertainties. Readers are cautioned that these statements are only projections and may differ materially from actual future results or events. There is no assurance that the expected events, trends or results will effectively occur. These declarations are made on the basis of numerous assumptions and factors, including general economic and market conditions, industry conditions and operating factors. Any change to these assumptions or factors could cause the present results of MASISA and MASISAs planned actions to differ substantially from the present expectations.

All forward-looking statements are based on information available to MASISA on the date of its posting and MASISA assumes no obligation to update such statements unless otherwise required by applicable law.



MASISA Tu mundo, tu estilo







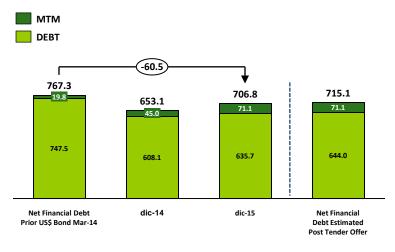




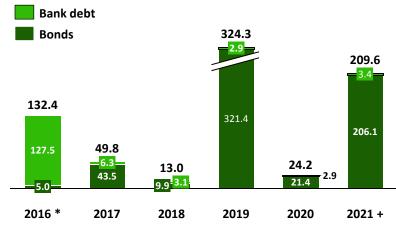
Debt profile



NET FINANCIAL DEBT (US\$ MM)



DEBT MATURITY PROFILE as of December 2015



^{*} Net financial debt includes a negative MTM on swaps of US\$ 77.1 mm.

CASH as of December 2015

| Cash | Argentina | Brazil | Chile | Colombia | Ecuador | Mexico | Peru | Venezuela | Total US\$ MM |
|----------------|-----------|--------|-------|----------|---------|--------|------|-----------|------------------|
| Local currency | 10.0 | 5.3 | 16.3 | 1.2 | 0.0 | 3.6 | 0.8 | 1.4 | 38.6 |
| USD | 3.7 | 0.0 | 58.1 | 0.0 | 0.4 | 8.2 | 0.4 | 0.5 | 71.3 |
| Total cash | 13.6 | 5.3 | 74.4 | 1.3 | 0.4 | 11.9 | 1.2 | 1.9 | 109.9 |

DEBT 18



Overview by country



Chile + Andean region

- Lower sales due to currency devaluation
- Significant increase of exports:
 - MDF moldings exports: +62.2%
 - Boards exports: +18.9%
- Costs and expenses savings increased margins

Brazil

- Significant devaluation and economic recession have affected margin and results
- √ Volume: lower MDF and MDP sales

Argentina

- Increased volume of sold boards despite economic slowdown and devaluation
- ✓ Higher prices due to inflation
- ✓ Increased margins
- √ 13% up in EBITDA

Mexico

- ✓ MDF project construction according to plan: 91%
- ✓ Increased volume in MDF boards supporting the start up of the new MDF plant in Q1'16
- ✓ Savings on expenditures
- √ 39% up in EBITDA

Venezuela

- Application of SIMADI instead of SICAD exchange rate in Venezuela (B\$/US\$ 12.8 vs B\$/US\$ 198.7)
 - Venezuela represented 11.3% of consolidated EBITDA as of December 2015
- Operational stability in Venezuela with an increase in exports